

MEETING OF THE BOARD OF SCRUTINY

MINUTES

**Thursday 15 February 2024 11.30am
in the SCR at Christ's College**

Present:

Dr Rob Doubleday (Chair), Mr Rob Hopwood (Secretary), Mrs Rachel Rowe (Support Officer), Rev'd Andrew Hammond (Senior Proctor), Dr Charles Read (Junior Proctor), Dr Markus Gehring (Senior Pro-Proctor), Dr Nazia Habib, Dr Richard Lloyd, Dr Orsola Rath Spivack, Dr Stephen Cowley, and Dr Judith Plummer Braeckman.

The meeting began at 11.32am.

1. Welcome and apologies:

Apologies were received from Dr Saskia Murk-Jansen and Dr Fraz Mir (Junior Pro-Proctor).

2. Declarations of Interest:

There were no new declarations of interest.

3. Minutes of the meeting held on 11 January 2024:

The minutes were confirmed as a correct record.

4. Matters arising:

The Chair confirmed plans to invite Anne Ferguson-Smith to attend a full Board meeting in Easter term.

5. Report from Proctors:

Dr Charles Read (Junior Proctor) agreed to circulate annotated Council papers to the Board.

6. Guest – Anthony Odgers, Chief Financial Officer:

The Board welcomed Anthony Odgers, Chief Financial Officer, and the following topics were discussed:

- i.) An update on progress of the University's broad financial strategy to grow revenue and manage costs;
- ii.) An update on the work of the transformation programmes;
- iii.) Exploring any efficiency gains achieved over the last few years, and which programmes are working better towards this goal;
- iv.) A review of the function of Appendix 1 of the Reports and Financial Statements.

7. Any other business:

None.

8. Dates of future meetings:

Full Board meetings:

- Thursday 29 February, 11.30am with the PVC for Strategy & Planning, David Cardwell, invited to attend from 11.45am (to be held at Newnham College). Lunch to be provided.
- Thursday 7 March, 11.30am with the Registry, Emma Rampton, invited to attend from 11.45am (to be held at Newnham College - TBC). Lunch to be provided.

The formal meeting ended at 1pm.

Rachel Rowe (Support Officer)