MEETING OF THE BOARD OF SCRUTINY

MINUTES

Thursday 16 March 2023, 12pm
in the SCR at Christ’s College

Present:
Professor Richard Mortier (Chair), Mr Graham Allen (Secretary), Mrs Rachel Rowe (Support Officer),
Dr Seb Falk, Dr Gilly Carr, Dr Orsola Rath Spivack, Mr Rob Hopwood, Dr Mark Purcell, Dr Nazia Habib
and Dr Rob Doubleday.

The meeting began at 12.03pm.

1. Welcome and apologies:
Apologies were received from Rev Andrew Hammond, Dr David Butterfield and Dr Charles Read.

2. Declarations of Interest:
None.

3. Guest – Ms Emma Rampton, Registrary:
The Board welcomed Ms Emma Rampton and the following topics were discussed:
   i.) Reflections on the recruitment process for the incoming Vice-Chancellor and preparations
       for her induction;
   ii.) Succession planning for two Pro-Vice-Chancellors;
   iii.) The concern that the University may be losing ground compared to its international
       competitors;
   iv.) A current assessment of the performance of UAS; and
   v.) Changes of governance foreseen in the coming years, and how to improve engagement of
       the Regent House in governance processes;

4. Minutes of the meeting held on 2 March 2023:
The minutes were confirmed as a correct record.

5. Matters arising:
None.

6. Report from Proctors:
The Board were updated on the topics of discussion to be raised at the next Council meeting on 20
March, the agenda of which had been circulated to the Board for information.
7. Discussion of possible questions for Anthony Odgers, CFO:
The Board discussed possible areas of questioning for Anthony Odgers who has been invited to attend the next Board meeting on 27 March, and agreed to send him the finalised list of questions next week.

8. Updates from Working Groups:
The Board received updates from the Finance, Systems & Processes, HR, Governance, and Research Working Groups.

9. Any Other Business:
None.

10. Future meetings:

Whole Board meetings:
Monday 27 March, 2-4pm in the SCR at Christ’s with Anthony Odgers invited to attend
Friday 5 May, 12.30pm with lunch in the SCR at Christ’s
Monday 5 June, 12.30pm with lunch in the SCR at Christ’s

Working Group meetings:
Tuesday 28 March – Anne Ferguson-Smith (Research Working Group)
Thursday 6 April – Kamal Munir & Andi Hudson (HR Working Group)
Tuesday 18 April – Graham Matthews & Katherine Rodgers, Head of Property Development (Estates Working Group)

The meeting closed at 1.52pm.

Rachel Rowe
Support Officer