

# MEETING OF THE BOARD OF SCRUTINY

## MINUTES

**Thursday 30 November 2023 11.30am  
in the SCR at Christ's College**

### **Present:**

Dr Rob Doubleday (Chair), Mr Rob Hopwood (Secretary), Mrs Rachel Rowe (Support Officer), Rev'd Andrew Hammond (Senior Proctor), Dr Charles Read (Junior Proctor), Dr Markus Gehring (Senior Pro-Proctor), Dr Fraz Mir (Junior Pro-Proctor), Dr Orsola Rath Spivack, Dr Stephen Cowley, Dr Richard Lloyd, and Dr Saskia Murk-Jansen.

The meeting began at 11.31am.

### **1. Welcome and apologies:**

Apologies were received from Dr Nazia Habib.

### **2. Declarations of Interest:**

There were no new declarations of interest. It was agreed that declarations of interest that stand for the whole year only need to be mentioned once, and will be kept in a separate register.

### **3. Minutes of the meeting held on 26 October 2023:**

The minutes were confirmed as a correct record.

### **4. Matters arising:**

The Chair reported that the Annual Reports of the Council and the General Board for 2022-23 had been published in the latest edition of The Reporter.

### **5. Guest – Professor Andy Neely, PVC for Enterprise & Business Relations:**

The Board welcomed Professor Andy Neely, Senior PVC and PVC for Enterprise & Business Relations, and the following topics were discussed:

- i.) A brief overview of the roles of Senior PVC and PVC for Enterprise & Business Relations;
- ii.) A review of the successes and challenges of Professor Neely's tenure as PVC, and suggestions as to how the University's processes could be made more effective;
- iii.) The effectiveness of the University's Senior Leadership arrangements;
- iv.) Current progress with the Change Programmes, and the effectiveness of the Change & Programme Management Board;
- v.) Current progress with the Reimagining Professional Services programme;
- vi.) Current progress with Cambridge Advance Online;
- vii.) Current progress with the Estates projects, the gathering of space utilisation data, and an update on the Equans contract;
- viii.) The effectiveness of the relationship between the University and the Colleges;
- ix.) The interface between the University, local government and local businesses, including the Greater Cambridge Partnership; and
- x.) Suggested areas for the Board of Scrutiny to focus on this year.

**6. Report from Proctors:**

The Board received an update from the Junior Proctor on the agenda items and discussions that took place at the last Council meeting.

**7. Discussion of focus areas for Board's work:**

The Board discussed potential areas of work for 2023-24, including the following suggestions:

- Change management programmes;
- Senior Leadership succession planning;
- Finance;
- Colleges/Uni collaborations and the Colleges supervision system;
- Widening participation among staff as well as students; and
- Risk management.

**8. Any other business:**

None.

**9. Date of next meeting:**

Wednesday 13 December at Peterhouse from 12.30pm onwards (with lunch) to finalise the Board's work programme.

**Rachel Rowe (Support Officer)**

**Rob Hopwood (Secretary)**