

# MEETING OF THE BOARD OF SCRUTINY

## MINUTES

**Thursday 2 March 2023, 2.00pm  
in the SCR at Christ's College**

### **Present:**

Professor Richard Mortier (Chair), Mr Graham Allen (Secretary), Mrs Rachel Rowe (Support Officer), Dr Seb Falk, Dr Gilly Carr, Dr Orsola Rath Spivack, Mr Rob Hopwood, Dr David Butterfield, Dr Mark Purcell, Rev Andrew Hammond, Dr Charles Read, and Dr Rob Doubleday.

The meeting began at 2.00pm.

### **1. Welcome and apologies:**

Apologies were received from Dr Nazia Habib. Rev Andrew Hammond sent apologies for arriving 15 minutes late.

### **2. Declarations of Interest:**

None.

### **3. Guest – Professor David Cardwell, PVC for Strategy & Planning:**

The Board welcomed Professor David Cardwell and the following topics were discussed:

- i.) An update on the financial health of the University;
- ii.) Progress made with the Enhanced Financial Transparency programme;
- iii.) An update on the Investment Fund;
- iv.) The capacity of the Estates Division;
- v.) The priorities and funding required for the redevelopment of the central University sites;
- vi.) The position of the University relative to its national and international competitors;
- vii.) Issues surrounding the digital v physical Estate, and the University's net zero aim;
- viii.) The successful approaches being used for effective leadership and management.

### **4. Minutes of the meeting held on 13 February 2023:**

The minutes were confirmed as a correct record.

### **5. Matters arising:**

None.

### **6. Report from Proctors:**

The Board were updated on the topics of discussion from the last Council meeting which had taken place since the last Board meeting. The agenda of the latest Council meeting on 20 February had been circulated to the Board for information.

**7. Discussion of possible questions for Ms Emma Rampton, Registry:**

The Board discussed possible areas of questioning for Ms Emma Rampton who has been invited to attend the next Board meeting on 16 March, and agreed to send her the finalised list of questions next week.

**8. Updates from Working Groups:**

The Board received updates from the Finance, Systems & Processes, HR, Governance, Education and Research Working Groups.

**9. Any Other Business:**

None.

**10. Date of next full Board meeting:**

Thursday 16 March 2023, 12-2pm in the SCR at Christ's College, with Ms Emma Rampton invited to attend.

Future meeting dates:

Monday 27 March, 2-4pm, with Anthony Odgers (CFO) to be invited to attend (room TBC)

Friday 5 May, 12.30pm with lunch (room TBC)

Monday 5 June, 12.30pm with lunch (room TBC)

The meeting closed at 4.00pm.

**Rachel Rowe**  
**Support Officer**